

INSPIRING FOR GENERATIONS

DENVER MUSEUM OF NATURE & SCIENCE

2012 ANNUAL REPORT



The energy was palpable at the Denver Museum of Nature & Science in 2012 as construction continued on the new wing, as schoolchildren enjoyed free admission and filled the halls of the Museum, and as both professional and citizen scientists conducted engaging research. For generations, the Museum has been committed to serving our community and sparking people's natural curiosity. We are grateful for your support because we could not do it without you.



George Sparks
President and CEO

James H. Crocker
Chairman, 2012 Board of Trustees

THANKS TO YOU, 2012 WAS AN AMAZING YEAR

Total attendance was **1,342,000** visitors.

More than **338,000** students and teachers received free admission and scholarships for programs.

The Bus Fuel Fund provided field trip assistance for **33,100** students.

Free Days sponsored by the Scientific & Cultural Facilities District attracted **94,470** visitors, including a **5** percent increase in the Hispanic audience.

More than **60,000** households generated **\$4.1 million** in membership revenue.

More than **32,000** new objects and specimens entered the science collections, including fossils of the ancient elephant *Stegomastodon* from the Colorado plains.

Our corps of **1,747** dedicated volunteers donated **218,600** hours of their time.

Museum After Dark, our annual fundraising gala, raised a record **\$900,000** for science education.

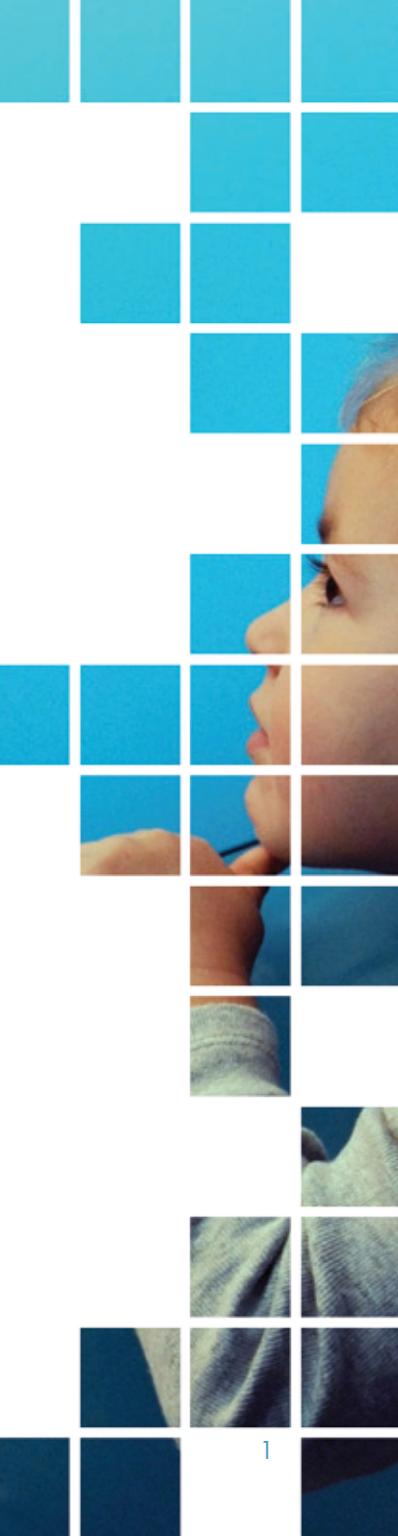
The Volunteer Fund was officially established as an endowment after securing **\$100,000** in gifts.

“Junior surgeons” dissected **4,000** sheep and cow organs in our various education programs.

About **315** tons of limestone was quarried for the exterior of the Morgridge Family Exploration Center.

An astounding **60,000** cubic yards of dirt was moved to dig the new underground Rocky Mountain Science Collections Center.

GENERATIONS TRULY MAKE IT POSSIBLE: Our youngest donor was **4** years old and our eldest was **110**!







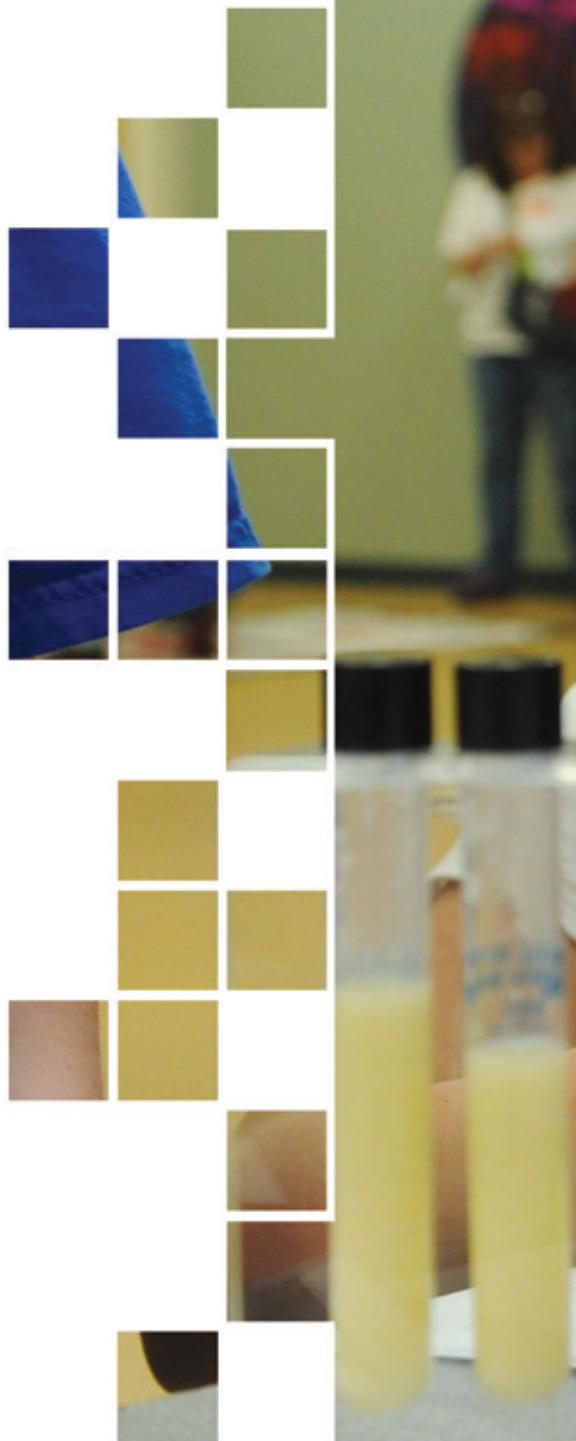
GROWING FOR GENERATIONS

By the end of 2012, the south side of the building was well on its way to a complete transformation. Incredible support from throughout the community raised close to \$65 million for this major project. The three-level Morgridge Family Exploration Center is dedicated to a new Discovery Zone for young children, a second temporary exhibition gallery, and engaging science studios for 21st-century learners. The new Rocky Mountain Science Collections Center will become a consolidated, climate-controlled home for our 1.5 million treasures in two underground levels—each the size of a football field!

When the addition debuts in early 2014, it will be so much more than just 50,000 gallons of concrete and 408 tons of steel. Since opening its doors more than 100 years ago, the Museum has grown to meet the changing interests of the community. This new addition is no different. Today's learners, no matter the age, are immersed in new ways of looking at the world. Kids will delight in new interactives in the Discovery Zone, schoolchildren will use cutting-edge technologies to actively participate in science, and researchers and the public will receive increased and improved access to our collections.

The wing has been intentionally designed to interface with the Museum's City Park home. The science studios will overlook the park, and education programs will be designed to engage students with the outdoors. Art, nature, and science will come together in the welcoming Nature Plaza. Denver's Public Art Program has commissioned a sculpture for the plaza of faceted crystals that together with a wide arc of glass and lithocrete in the pavement will refract light to create a beautiful display of prisms. The new addition will also be one of the most energy sustainable spaces in the city, using 50 percent less energy than a standard structure of its type.

Better Denver voters, community leaders, government partners, corporations, and foundations have all helped build this vibrant new home for Colorado's current and next generation of curious minds.



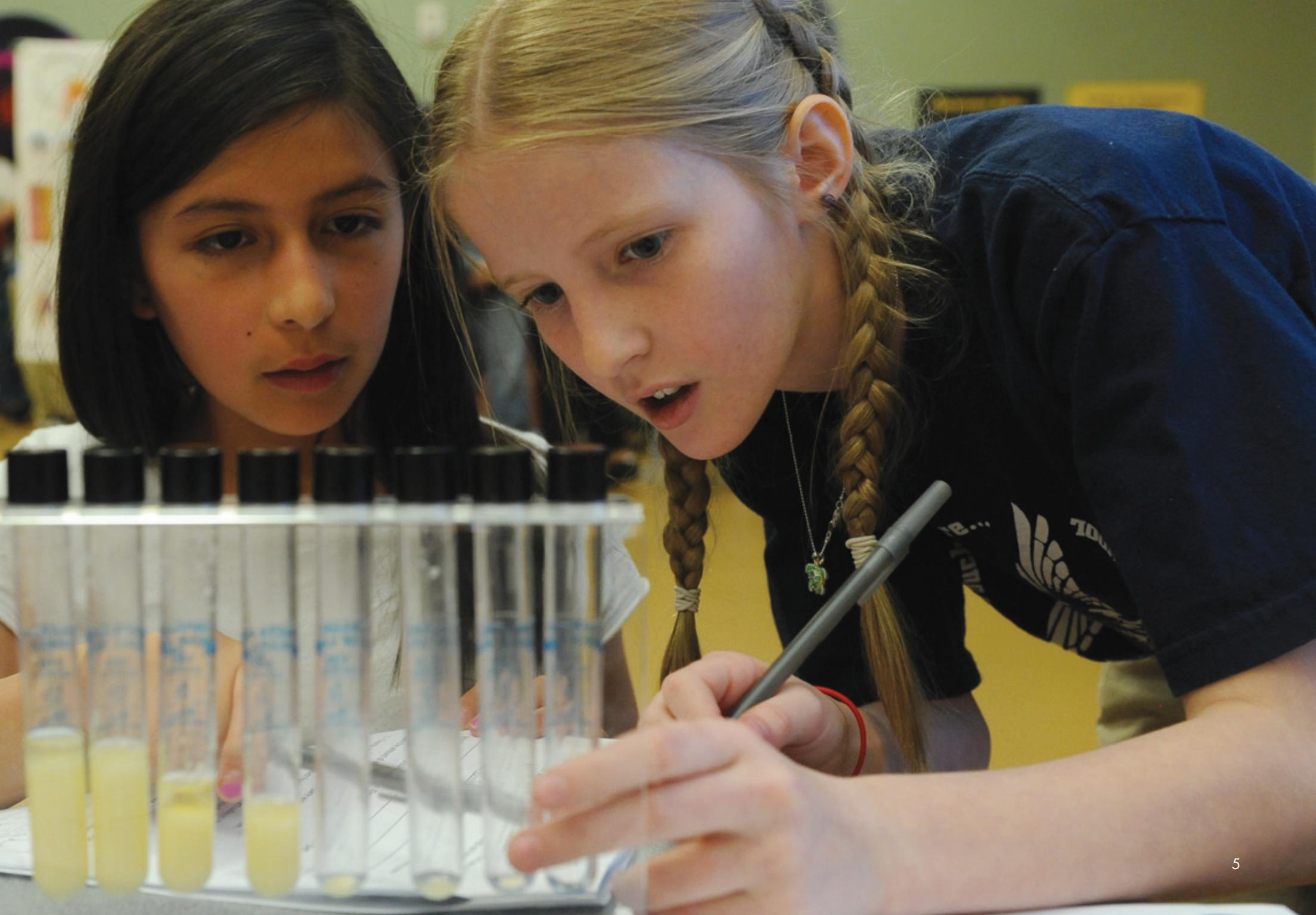
EMPOWERING FOR GENERATIONS

When the Museum opened its doors more than a hundred years ago, Governor Charles S. Thomas said, "Knowledge ... is power." This commitment to public education and enlightenment has remained constant at the Museum, grounded in the belief that knowledge should be available to not just a few but to everyone.

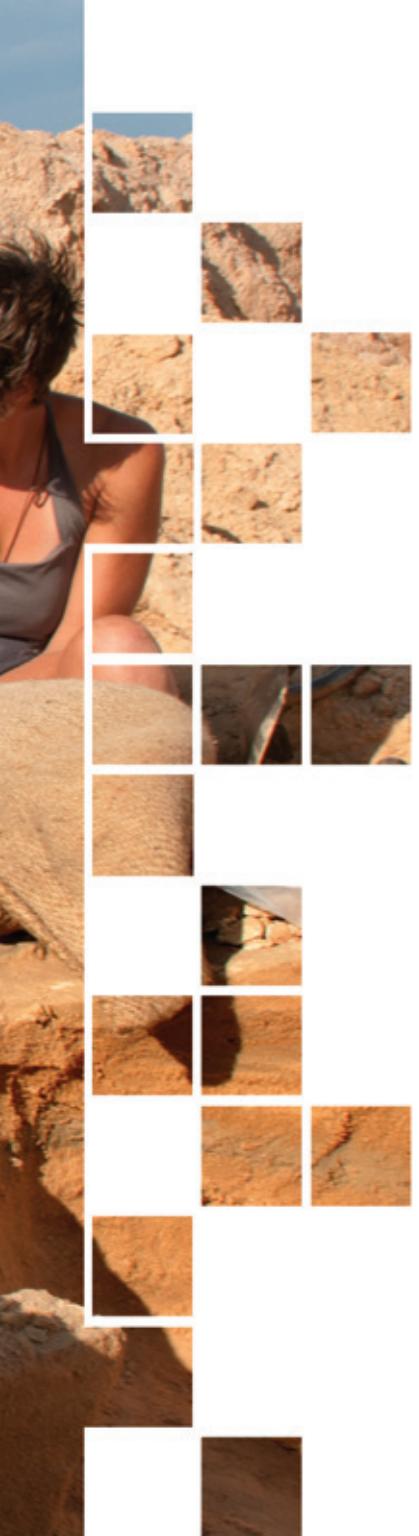
Thanks to the tremendous support of our community partners, the Museum once again offered free admission in 2012 to all prekindergarten to grade 12 school groups and organized youth groups. More than 338,000 children and teens experienced the power of knowledge at the Museum, visiting exhibits and participating in labs and classes that open their eyes to the wonder of discovery. Construction of the Morgridge Family Exploration Center is an opportunity to reimagine the Museum experience for students. The wing will offer kids new ways to roll up their sleeves and practice real-world science.

Our new offerings will build upon already successful partnerships that are bringing innovative programs to a variety of audiences. In its first three years, Urban Advantage Metro Denver has tripled its reach, with more than 2,500 seventh-graders in 2012 conducting actual scientific investigations. The National Science Foundation–funded program is led by a consortium of Denver area cultural institutions and school districts, and is particularly focused on underserved teens and their families. Students create their own science projects and then tap into a variety of resources to help them achieve success. As one teacher noted about her students, "It transforms the way they think of themselves."

In Passport to Health, students learn firsthand that science plays an important role in the choices they make every day, even regarding their health. The Colorado Health Foundation funds this dynamic opportunity for fifth-graders to use science to see how their body works and encourage healthy decisions. In 2012, Passport to Health offered enriching opportunities for more than 3,000 students as well as their teachers and families, a primary example of how the Museum strives to empower all of its audiences so that together they can take on the world.







INQUIRING FOR GENERATIONS

The Museum is staffed by a professional science team, but discovery isn't just for the experts. After all, a 13-year-old girl found one of the most famous dinosaur fossils on permanent display in Prehistoric Journey! India Wood unearthed a fine *Allosaurus* while fossil hunting on her own in western Colorado back in the 1980s. Her curiosity led to a major find, one that is shared with the public every day.

The Museum taps into the passion of discovery of not only our pros but citizen scientists as well. The Teen Science Scholars experience the thrill of pursuit as they participate in real research with real scientists. In summer 2012, 24 teen scholars excavated Eocene mammals in Wyoming, helped relocate archaeological sites in New Mexico, collected camel spiders in Utah, and extracted DNA in the health sciences lab. The Scholars program is generously supported by a group of donors committed to ensuring that teens explore their full potential.

Graduates of the Paleontology Certification Program have played a key role in the Snowmastodon Project, one of the most significant discoveries ever made in Colorado. During 2012, these specially trained adult volunteers continued to clean hundreds of fragile Ice Age fossils that were excavated from the Snowmass Village site. Their meticulous work reveals clues that an international team of researchers is using to piece together the scientific story of this exceptional locale.

Generations of Museum scientists have conducted scientific inquiry not only in our own backyard but around the globe. A walk through the Museum shows that the institution has long been committed to boundless exploration. In 2012 alone, the Museum's curators traveled to Madagascar, Russia, Saudi Arabia, Slovenia, Belize, Austria, Mauritius, and throughout the United States. These researchers bring current science to life by collecting and analyzing data, participating in a collaborative scientific process, and using the results to develop and publish new understandings about Earth, its inhabitants, and beyond. The Museum is devoted to conducting research, sharing knowledge, and ensuring that people never stop asking why.



PRESERVING FOR GENERATIONS

When word of an unparalleled collection of Rocky Mountain fauna reached a group of prominent Denver citizens in the late 1800s, they immediately declared their interest in permanently preserving the collection. Thus our Museum was born in 1900 and has since been committed to ensuring that the world's natural treasures are forever protected for the community's enjoyment and scientific advancement.

Today the Museum has the awesome responsibility of caring for nearly 1.5 million artifacts and specimens, everything from our very first collection of Edwin Carter's birds and mammals to the thousands of fossils recently recovered from the Snowmass Village Ice Age site. Beginning in 2014, the collections will be consolidated in the new Rocky Mountain Science Collections Center.

The collections management staff and volunteers spent 2012 engaged in intentional activities to prepare for this significant move. More than \$1 million in grant support from the National Endowment for the Humanities, Institute for Museum and Library Services, and National Science Foundation is funding new, modern cabinetry and other needs, such as temporary staff assistance and database overhauls to move the zoology, paleontology, and anthropology collections. Every item is being accessed and stabilized in preparation for its new home. Just the American ethnology collection alone contains 22,000 artifacts representing the Native American heritage of 420 tribes!

Many considerations and special care is also taken into account when artifacts and specimens are displayed. In 2012, prime fossils from the Ice Age site went on exhibit in Prehistoric Journey. The Snowmastodon Project continues to be enormously popular with the public, so iconic specimens were selected for display, such as the gigantic Ice Age bison skull and a claw from the Jefferson's ground sloth.

Our visitors' passion for seeing the "real thing" is just one reason the Museum is committed to safely guarding these invaluable collections, ensuring that the endless possibilities for new discoveries will endure for years to come.







ENGAGING FOR GENERATIONS

When the Museum opened its first “blockbuster” temporary exhibition 25 years ago, the reception by Coloradans was overwhelming. More than 900,000 visitors attended Ramses II: The Great Pharaoh and His Time. This was a clear indication that the Museum could stage world-class temporary exhibitions and the Denver community was fully prepared to enjoy them.

Thanks to the Scientific & Cultural Facilities District and other community supporters, the Museum brings the world to Denver by both creating and hosting exhibitions that showcase some of the greatest natural treasures known, delve into the lives of legendary historical figures, and bring science, nature, and human culture to life for millions of visitors in the Rocky Mountain Region and beyond. With the addition of multimedia, interactives, and other special enhancements over the years, these exhibitions have become even more enlightening for our visitors.

In 2012, visitors of all ages could be heard reacting with surprise and intrigue when the Museum hosted its first exhibition with live animals. Lizards & Snakes showcased reptiles in specially created habitats, allowing visitors to gain a fresh perspective on these often misunderstood animals. The exhibition was presented in Denver by Southwest Generation.

A Day in Pompeii was also wildly popular with visitors. The crowds saw traditional displays of real artifacts from the doomed city, and experienced Pompeii’s final hours through dynamic video reenactments of the volcano eruption. The experience was enhanced by the Museum’s own historical enactors, who shared tales of life in Pompeii before that fateful day the vibrant city was buried beneath the ash of Mount Vesuvius.

The Museum’s capacity for traveling exhibitions will greatly increase when the new Morgridge Family Exploration Center opens in 2014. The Anschutz Gallery, named in recognition of The Anschutz Foundation’s generous support of the new wing, will adjoin the existing Phipps Gallery, allowing an expansive space with the flexibility to present one large exhibition or two simultaneous exhibitions for our audiences.



GIVING FOR GENERATIONS

Community support. You hear about it all the time, but what does it really mean? From children who put coins in the roaring saber-toothed cat near the front entrance to people who have shown their commitment by remembering us in their estate plans, there's no question the Museum would not be where it is today without the benevolence of literally thousands of people.

As we look toward the future, we have become even more intentional about getting new generations of supporters excited about the Museum's mission. An inspiring group of Denver's young professionals has stepped up to take a leadership role at the Museum. The Young Professionals group has grown to more than 100 members who lead their peers in making philanthropic commitments. Ben McConahey and Tiffany Talley are cochairs, and their respective families have been actively involved at the Museum for years, as donors, advocates, and volunteers on the Board of Trustees and various committees. In 2012, the "YPs" held two popular events that connected young philanthropists with service through science education.

The Museum's dedicated volunteers always take their commitment a step further. The volunteers accepted a new challenge from President and CEO George Sparks: Raise \$50,000 to help establish the Volunteer Fund and the Museum would match it dollar for dollar. By fall 2012, the volunteers and their supporters hit their goal, creating a new endowment fund that honors the volunteers while furthering the Museum's mission. A committee of volunteers is overseeing the fund and considering requests for how the endowment will be used.

More than 650 Museum fans celebrated "A Night in Pompeii: Carpe Noctem!" during the annual Museum After Dark gala in November. The event grossed \$900,000—the most successful Museum fundraising event to date—supporting scholarships and programs such as field trips, onsite classes, labs and tours, and teacher professional development.

These generous supporters, as well as more than 60,000 member households, continue a tradition of giving within our community that began in the Museum's earliest days and will have an impact for years to come.





The Trustees in front of construction of the Morgridge Family Exploration Center. Front row, from left: W. Hutchens, A. McCarthy, M. P. Link, L. L. Appel, D. Lynne, S. McIntire, S. Talley, M. Sexton, W. Koelbel. Back row, from left: J. Robinson, M. R. Thomasson, P. Dea, H. Logan, J. Crocker, J. Freyer, T. Ryan, T. Swanson, S. Sampson.

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2012 WAS A SUCCESSFUL YEAR

Loyal supporters and efficient management of resources continue to further the Museum's commitment to serving our community.

- Revenues of \$29,811,000 exceeded plan principally due to strong audience appeal for temporary exhibitions, continued maintenance of household memberships at high levels, and increased funding from the Scientific & Cultural Facilities District (SCFD).
- We owe special recognition to the City and County of Denver and the SCFD for their ongoing operational support. SCFD revenue increased 9 percent from the previous year, due to the improved economy in Denver and the metropolitan area.
- As a result of strong revenues and controlled expenses, the Museum operated at an operating surplus of \$965,000, and the Museum received a clean audit opinion from an independent audit firm.
- During 2012, significant capital investments were made in the Museum's physical plant and in the Museum 20/20 Strategic Plan. The Education and Collections Facility, which broke ground in 2011 and will open in early 2014, is funded through a combination of city bond funding and donations from Museum supporters. Donations will be expended primarily in 2013 and 2014 as a majority of the construction takes place. For this reason, we are presenting our financial results with strategic activity (M20/20) detailed separately.
- Other capital improvements and rehabilitation efforts included upgrading the HVAC systems to improve energy consumption, remodeling the Members Entrance to gain various efficiencies, and installing a new emergency generator to ensure continuity of critical systems during emergencies.

Edward D. Scholz

Edward D. Scholz
Vice President, Finance and Business Operations

Harold R. Logan Jr.

Harold R. Logan Jr.
Chair, Finance and Audit Committee

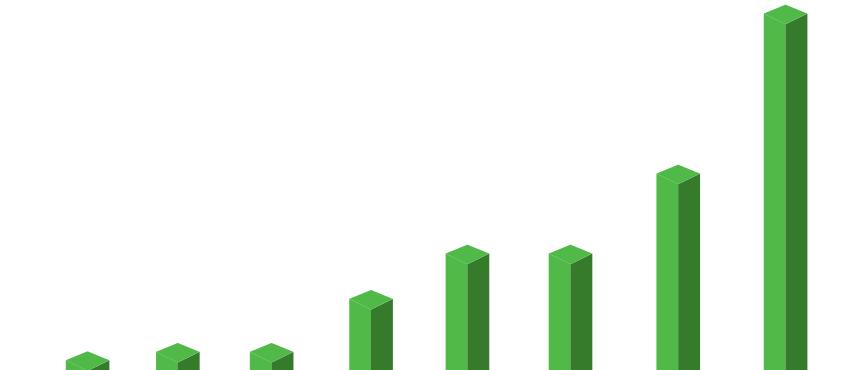
STATEMENT OF ACTIVITIES

Year ended December 31, 2012 (in thousands)

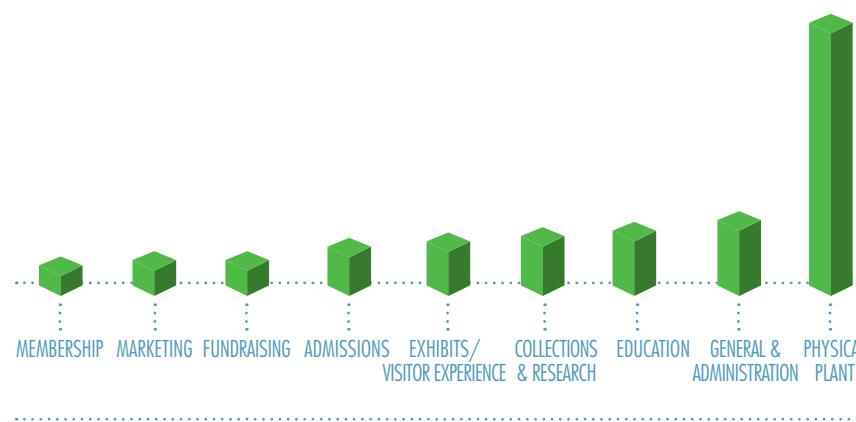
SUPPORT AND REVENUE	OPERATIONS	INITIATIVES	ALL MUSEUM
SCFD	7,382	–	7,382
Admissions	7,063	–	7,063
Gifts and grants	6,835	4,972	11,807
Memberships	4,151	–	4,151
City & County of Denver	1,629	20,047	21,676
Gift shop and food services	1,368	–	1,368
Program	1,132	–	1,132
Other	251	24	275
TOTAL support and revenue	29,811	25,043	54,854
EXPENDITURES			
<i>Program Activities</i>			
Exhibits/Visitor Experience	3,651	–	3,651
Physical Plant	5,190	20,419	25,609
Admissions	3,139	–	3,139
Collections and Research	3,357	839	4,196
Education	4,009	347	4,356
TOTAL program activities	19,346	21,605	40,951
<i>Supporting Activities</i>			
General and Administration	5,525	49	5,574
Marketing	1,496	–	1,496
Fundraising	1,461	73	1,534
Membership	1,005	–	1,005
TOTAL supporting activities	9,487	122	9,609
Distributions to DMNS Foundation	12	–	12
TOTAL expenditures	28,845	21,727	50,572
Change in Net Assets from Operations*	965	3,317	4,282

*Excludes DMNS Foundation operating results

2012 SUPPORT AND REVENUE



2012 EXPENDITURES



2012 DONORS

The Denver Museum of Nature & Science expresses its deepest gratitude to the individuals, foundations, government agencies, corporations, and businesses that supported the Museum in 2012. Your gifts support our community by sustaining education programs for all ages, conservation of artifacts and specimens, significant scientific research, and first-class permanent and temporary exhibitions.

INDIVIDUAL

\$100,000+

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Martha S. & Cortlandt S. Dietler
Steve & Kathy McConahey and Family
Dr. Paul & Mrs. Harriet Rosen
Mr. Gary C. & Mrs. Teresa A. Stewart
Edward M. & Jackie Warner

\$10,000–\$99,999

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Ms. Sue M. Cannon



Museum After Dark 2012 was the most successful one yet, raising \$900,000 for education programs. More than 650 guests enjoyed a Pompeii theme, and seized the night, *Carpe Noctem!* From left: President and CEO George Sparks and trustee Henry Gordon, who cochaired the event with his wife, Lorie.

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Mr. Gregg T. Campbell & Ms. Grazina Dagyte
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 & Dr. David M. Charles
Mrs. Wendy B. Cattanach
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Mr. Chris & Mrs. Leslie Chapman
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Top: The annual Donor Dinner each December is an opportunity for the "Museum family" to celebrate a successful year. From left: Dick Talley, Museum vice president Bridget Coughlin, Kathryn Ryan, and Trustee Sonnie Talley. Bottom: Pat and Ed Martin are longtime volunteers and inaugural members of the Founders Circle level. Established in 2012, this new level recognizes membership in the Giving Club at \$25,000 and above.

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These miniature baskets are Akimel O'odham (Pima), ca. mid-20th century. None measures more than three inches in diameter. In 2012, the weaver exhibit was upgraded in North American Indian Cultures Hall, and examples of these tiny baskets were placed on display.



2012 SCIENTIFIC PUBLICATIONS

Names of Museum contributors appear in bold. These are peer-reviewed publications, except for two popular books indicated by an asterisk. For more information about Museum's science research, visit www.dmns.org/science.

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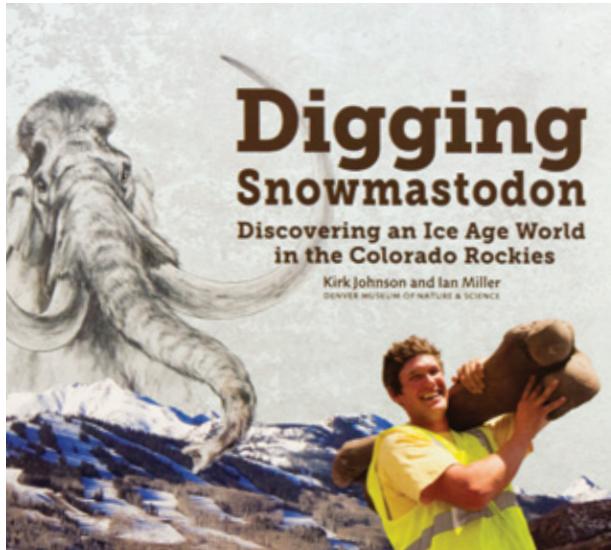
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The popular book *Digging Snowmastodon: Discovering an Ice Age Ecosystem in the Colorado Rockies* was published in 2012 and went on to sell more than 6,000 copies. Lead scientists Kirk Johnson and Ian Miller chronicled the amazing discovery of the Ice Age site in Snowmass Village, and their story is enhanced by more than 100 color photos as well as illustrations, line drawings, and maps.

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OUR MISSION

To inspire curiosity and excite minds of all ages through scientific discovery and the presentation and preservation of the world's unique treasures.

OUR VISION

To create a community of critical thinkers who understand the lessons of the past and act as responsible stewards of the future.

On the cover: top, detail of a house entrance cedar pole carved in 1961 by Lelooaska, a craftsman from Washington state; bottom, an inquisitive young scientist in summer day camp.

