

DENVER MUSEUM OF NATURE & SCIENCE



— ANNUAL REPORT —





# FROM THE PRESIDENT AND THE CHAIRMAN

As 2013 drew to a close, the excitement at the Denver Museum of Nature & Science was palpable. After years of imagining, planning, designing, and building, the Museum was just weeks away from opening a new five-level wing destined to leave a positive and lasting impact on our community.

The expansion features the Morgridge Family Exploration Center and the Rocky Mountain Science Collections Center, where a fresh approach to discovery encourages visitors to newly engage with our amazing world, and where nearly 1.5 million artifacts and specimens have a consolidated “forever” home.

Although 2013 was primarily devoted to preparing for the new wing, there was still much from our everyday life at the Museum to celebrate:

- We served 1,353,580 visitors onsite and at offsite programs around the state.
- More than 315,000 children and teens enjoyed science education programs with their schools and families, and over 85 percent of this audience participated for free or at a reduced cost.
- The Bus Fuel Fund provided field trip assistance for 19,400 students.
- Twelve Free Days made possible by the Scientific & Cultural Facilities District attracted 84,000 visitors.
- Our 61,500 member households continued to be some of our most valued partners, providing \$4.3 million in revenue.
- Our 1,780 volunteers dedicated 214,525 hours of their time.
- More than 48,000 items entered the science collections, including a 150-million-year-old petrified tree from China’s Junggar Basin.
- Museum After Dark reached its fundraising goal of \$900,000, with proceeds going to science education.

We also completed fundraising for construction, poising the expansion to be completed on time, on budget, and debt-free. In 2013, The Anschutz Foundation awarded significant support that includes funding for the new Anschutz Gallery exhibition hall. The generous support of Kaiser Permanente is making the brand-new Discovery Zone possible. We received more than 250 gifts totaling \$151,000 for the Inspire Curiosity campaign. This entire chapter began in 2007 when the citizens of Denver approved the Better Denver bond issue. With that \$30 million, the Museum moved forward and raised another \$42 million to build and equip the new wing.

We extend our deepest thanks to the Morgridge Family Foundation for their lead gift on the project as well as all the community leaders and philanthropists, government partners, corporations, individuals, and foundations who have made this milestone possible. The opening of the new wing is the end of a major capital project but the beginning of a future that is bright with the promise of inspiring our community today and for generations to come.



George Sparks  
President and CEO

Timothy Ryan  
Chairman, Board of Trustees

# ENGAGE

The Museum has dreamed for years of building a special place dedicated to complementing what children study in school with memorable experiences that inspire lifelong fans of science and learning.

The vision has become a reality through the Morgridge Family Exploration Center, an addition to the Museum that will boost metro Denver's thriving cultural community. As the three-level structure took shape on the south side of the building in 2013, it was clear that the Museum and its generous partners were creating vibrant possibilities for all ages but particularly the thousands of school-age children and their teachers, parents, and caregivers who visit the Museum each year.

In bright, airy Exploration Studios, children are using emerging technologies to encourage highly personalized, inquiry-driven experiences complemented by real artifacts and specimens. All organized youth groups—whether they come with their school or during a summer field trip with the Boys and Girls Club—enjoy general admission to the Museum free of charge.

Teachers attend affordable professional development workshops that are rich with scientific content and practical applications for their classroom instruction. Families enjoy hands-on workshops where they can spend valuable time together while stimulating their brains and imaginations. Level 2 in the new wing is devoted to early learners and their caregivers, with a brand-new play-and-learn Discovery Zone and a specifically designed Exploration Studio.

In the Science Atrium, visitors participate in live demonstrations and performances that offer inventive ways of looking at science. On the top floor, the new Anschutz Gallery expands the Museum's ability to present a more diverse offering of temporary exhibitions. The Morgridge Family Exploration Center is also designed to more fully integrate the Museum with City Park via a spacious plaza for events and programs.

The new wing completes another major initiative in our strategic plan and revitalizes our commitment to creating a museum that is relevant in today's world and provides the community with high-quality experiences. Visitors will unleash their inner scientist and be free to delve into the wonders of nature and science without necessarily worrying about finding the right answer but simply enjoying the thrill of wondering why.

*Morgridge Family Exploration Center is made possible by the Morgridge Family Foundation and other generous donors.*





# EXCITE

When Better Denver voters said yes to our bond proposal for a science education center, the Museum immediately began dreaming of fresh ways to make science come alive for today's students.

Each year, the Museum continually buzzes with the energy of school groups, and 2013 was no exception. More than 307,000 schoolchildren and their teachers participated in science education both onsite and through outreach programs. Thanks to the Scientific & Cultural Facilities District and many other generous donors, the Museum offers free self-guided visits to every school and organized youth group, scholarships for classes and labs, and reimbursement for school bus fuel.

In order to maximize the new Morgridge Family Exploration Center, Museum staff spent much of 2013 developing Field Trip Adventures, a fun approach to school visits that takes the best of what the Museum has always offered and combines it with novel, flexible opportunities. Teachers choose from a menu of preplanned, three-hour field trips that maximize student learning and support the new Colorado Academic Standards.

The new wing was designed with 21st-century learners in mind. The Exploration Studios and the Science Atrium are outfitted with technology that adds a dynamic multimedia component to the education experience. The studios open directly into the park, allowing easy flow outside for physical activity and some Colorado sunshine. Students use iPads loaded with special apps to guide their time exploring the rest of the Museum.

Ongoing programs for students and professional development opportunities for teachers will also be enriched by the dynamic spaces in the new wing. Urban Advantage Metro Denver, funded by the National Science Foundation, reaches 2,500 underserved teens each year who pursue science investigations and tap into the resources of partnering cultural organizations. Passport to Health, a free program primarily funded by the Colorado Health Foundation, shows 3,000 fifth graders and their families how science plays a role in their everyday choices.

The Museum is committed to ensuring that all students and teachers enjoy seamless access to our vast resources and develop confidence in learning and teaching science.

*Exploration Studio 102 supported by Boettcher Foundation • Exploration Studio 106 supported by Courtenay C. and Lucy Patten Davis Foundation • Science and Art Imagination Screen in the Science Atrium supported by Monty Cleworth*



# EXPERIENCE

The last time the Museum expanded its wings, in 1987, the building's size doubled in one stroke. The expansion accommodated an exhibition that would radically alter the Museum's sense of possibility, Ramses II: The Great Pharaoh and His Time. The Museum expected 500,000 visitors; nearly twice that many showed up.

In the many years since, thanks to the support of the Scientific & Cultural Facilities District and generous supporters, the Museum has repeatedly offered phenomenal opportunities for millions of visitors to learn about natural and cultural history. In 2013, Mammoths and Mastodons: Titans of the Ice Age, sponsored in Denver by Delta Dental, fueled fascination with these giant animals. The Museum enhanced the exhibition with specimens from the Snowmass Village Ice Age site that caused a sensation in Colorado and beyond. In MythBusters: The Explosive Exhibition, families uncovered truths behind popular myths by mixing scientific method with gleeful inquisitiveness. Nearly 258,000 visitors enjoyed these two exhibitions.

When the Museum began planning the newest wing, there was little question that another exhibition gallery would serve our curious community. The new Anschutz Gallery, which adjoins the existing Phipps Gallery, creates an expansive space that can be used together or separately. Museum staff collaborated with three other museums to develop Maya: Hidden Worlds Revealed, the exhibition designed to inaugurate using the two galleries together.

The Museum's commitment to dynamic exhibits extends into the permanent galleries that have delighted visitors for years. In 2013, Exhibits staff refreshed Bears and Sea Mammals Hall, developing new ways to engage with the exquisite wildlife dioramas. New bronze sculptures by renowned artist Gary Staab of bear cubs and a seal pup are installed so that children can interact with them.

In Prehistoric Journey, 36 dedicated volunteers helped our Exhibits staff rebuild the trees and clean all 20,000 leaves in the Cretaceous Creekbed diorama. The "Leaf Squad" includes a few volunteers who originally assisted with fabricating the effects in Prehistoric Journey nearly 20 years ago. Their commitment helps ensure that this popular diorama will continue to wow visitors for decades to come.

*Anschutz Gallery made possible by The Anschutz Foundation*





# IMAGINE

Asking questions and exploring answers—the basic stuff of science—is a natural pursuit of childhood, and research clearly indicates that strong foundational skills in these starter concepts yield great comprehension in future years. The Museum is uniquely positioned to engage with the tiniest members of our community and their adult influencers.

When it opened in 2002, the Discovery Zone was the Museum’s first play-and-learn center geared toward families with young children. It was intended to be short-term; however, it was a huge hit and has remained a major attraction. The new 5,500-square-foot Discovery Zone will be a reimagined environment nearly twice as large as the current one.

The project team spent 2013 refining plans and beginning construction on six areas that allow kids to do what scientists do: look, ask, discover, make, and share. Age-appropriate, multisensory exhibits, activities, and programs focus on early science process skills, such as observing, quantifying, inquiring, analyzing, creating, and communicating.

The play areas, programs, and activities are targeted to children ages three through five, and there is also a safe and stimulating environment for children from birth through age two. A family restroom and quiet spots for nursing—or calming down—are also located inside. Down the hall from the Discovery Zone on Level 2 is an Exploration Studio specifically for early childhood classes.

The Museum’s commitment to learning extends far beyond the early years. Museums and other cultural activities have a wonderful way of improving minds and spirits. In 2013, more than 33,000 adults, children, teens, and families participated in lectures, courses, field trips, weekend workshops, summer camps, special events, and the popular monthly series Science Lounge. Specially planned activities for our 12 annual Free Days, made possible by the Scientific & Cultural Facilities District, give thousands of visitors a chance to more deeply engage with the Museum. Many of these opportunities will spill over into the new dynamic spaces in the Morgridge Family Exploration Center.

Fun, safe, educational—the Museum strives to give the community memorable experiences that build strong foundations in learning that will last a lifetime.

*Discovery Zone made possible by Kaiser Permanente • Dinosaur Gulch supported by Frederic C. Hamilton Family Foundation and an anonymous donor • Explorers Playhouse supported by Institute of Museum and Library Services Construction Corner supported by Koelbel Family Foundation • Science Kitchen supported by The Mordecai Family*

# INSPIRE

The Museum strives to be a “showcase of sustainability,” so equipping 126,000 square feet of new construction was a very serious undertaking. As the Museum planned and built the new wing, every feature was thoroughly analyzed for how it could minimize the Museum’s footprint and have a positive impact on the environment.

The result is a building poised to receive LEED Platinum certification (Leadership in Energy and Environmental Design) from the U.S. Green Building Council, the highest rating possible for new construction. The new five-level wing will use 50 percent less energy than a comparable structure.

Denver’s abundant sunshine will be used to great advantage, harnessing natural light and reducing the use of electricity. Expansive windows light up the new spaces. To keep energy consumption low, automated louvers on the south-facing glass exterior move based on the angle of the sun and reduce “solar loading” in the Exploration Studios. The wing’s west-facing exposure incorporates electrochromatic glass that automatically tints to reduce glare and heat.

The heating and cooling plant integrates geothermal heat pump technology and recycled water from Denver Water to reduce energy consumption by up to 60 percent. Throughout the five levels of the wing, recycled materials were used in finishes, and high-efficiency LED lighting and controls, Energy Star appliances, and low-flow plumbing fixtures were installed. The new wing also relies on the rooftop solar thermal panels for domestic hot water and photovoltaic panels for power.

Outside the building, the Nature Plaza is designed as a place for Museum and City Park visitors to appreciate their natural surroundings and make discoveries in their own backyard. Schoolchildren will spill out onto the Outdoor Studio for science games and exercise. The stunning new sculpture, *Iridescent Cloud*, enhances the experience and was inspired by the Museum’s gems and minerals collection and Colorado’s dramatic sun and sky.

From considering each aspect of sustainable construction to adopting everyday green practices to simply encouraging children to get outside, no matter the size of the project or opportunity, the Museum is committed to inspiring human and planetary wellness.

*Sustainability supported by the U.S. Department of Energy • Outdoor Studio supported by Lockheed Martin  
• Iridescent Cloud sculpture supported by The Denver Public Art Program*





# PRESERVE

Imagine planning a new home for nearly 1.5 million precious artifacts and specimens that need to be permanently protected and preserved. The Research and Collections Division spent 2013 continuing to prepare the new Rocky Mountain Science Collections Center, where collections storage will be consolidated for the first time in Museum history.

The two-level, underground center maximizes preservation and security while improving access for both researchers and the general public. There was much to consider, and the research and collections professionals selected a variety of strategies to protect against many threats. Filtered lenses and LED fixtures eliminate damaging ultraviolet light. Water runs through a set of double pipes with leak detectors. Floor and other finishes are light colors without textures or patterns in order to easily detect insects and other pests. Specially defined zones of temperature and relative humidity maximally safeguard collections while minimizing energy use.

Workshops give curators, collections staff and volunteers, Teen Science Scholars, and guest scientists more room and updated equipment to conduct research. In the new Prep Labs above ground near the south loading dock, large paleontological finds can be easily transported to be cleaned and repaired, and biosafety equipment is available to prepare zoological specimens for entry into the collections.

Staff and volunteers continue to spend hundreds of hours assessing and stabilizing every artifact and specimen in preparation for the move into the new facility, which is scheduled to take about two years. In 2013, two milestones were reached in the collections. The Museum cataloged its 30,000th vial of identified arachnids, in this case an orb weaving spider. The 65,000th vertebrate fossil was cataloged, and the honor went to the skull of *Megalonyx jeffersoni*, aka “Ziggy,” the sloth collected in 2010 from the Snowmass Village Ice Age site.

For decades, the Museum has dreamed of creating a consolidated home to care for its treasures. Thanks to Better Denver voters and many other generous supporters, this will soon be a reality, beginning a new chapter in the Museum’s long history of sharing the unique stories of our natural world with the community.

*Conservation Center supported by Avenir Foundation • Anthropology Workshop supported by Dr. Jane Day • Zoology Prep Lab supported by Harvey Family • Earth Sciences Workshop supported by The Rollie R. Kelley Family Foundation • Zoology Workshop supported by Ludlow-Griffith Foundation • Archives Workshop supported by Quinette Family Fund • Earth Sciences Prep Lab supported by Gary and Teresa Stewart • Gem Collections supported by Ed and Jackie Warner*





Museum Board of Trustees, back row, from left: S. McConahey, M. Cleworth, T. Swanson, P. Dea, J. Freyer, H. Logan, T. Ryan, J. Robinson, W. Hutchens; front row, from left: W. Koelbel, L. Appel, C. Morgridge, A. McCarthy, D. Lynne, C. Kennedy, M. Sexton.

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### 2013 TREASURER'S REPORT

The Museum is pleased to report a successful year that included operating at a surplus and continuing the on-schedule construction of the new Morgridge Family Exploration Center and Rocky Mountain Science Collections Center that opened in February 2014.

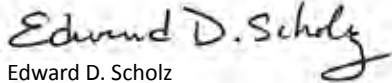
Revenues of \$32,021,000 exceeded plan principally due to strong audience appeal for temporary exhibitions, sustained high numbers of membership households, and increased funding from the Scientific & Cultural Facilities District (SCFD).

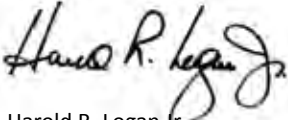
We owe special recognition to the City and County of Denver and the SCFD for their ongoing operational support. SCFD revenue increased 4 percent from the previous year, due to the improved economy in metro Denver.

As a result of strong revenues and controlled expenses, the Museum operated at a surplus of \$976,000, and the Museum received a clean audit opinion from an independent audit firm.

During 2013, significant capital investments were made in the physical plant and in initiatives of the Museum 20/20 Strategic Plan. Construction of the new wing, which began in 2011, was funded through a combination of city bond funding and donations from Museum supporters, with no residual debt. Donations are being expended primarily in 2013 and 2014 as the project reaches completion in 2014. For this reason, we are presenting our financial results with strategic activity (M20/20) detailed separately.

Other capital improvement efforts included preventative maintenance and remediation on the parking garage structure, upgrades in two permanent exhibition galleries, improvements to the visitor entry area, and major enhancements to ticketing, membership, and reporting technology systems. Reorganizing guest services and technology functions allowed for increased efficiencies and an improved customer experience for both internal and external customers.

  
 Edward D. Scholz  
 Vice President, Finance and Business Operations

  
 Harold R. Logan Jr.  
 Chair, Finance and Audit Committee

## STATEMENT OF ACTIVITIES

Year ended December 31, 2013 (in thousands)

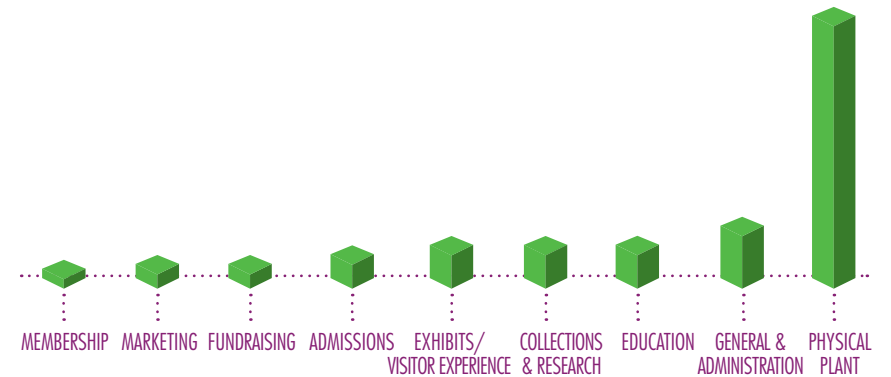
SUPPORT AND REVENUE	OPERATIONS	M20/20	ALL MUSEUM
SCFD	7,646	–	7,646
Admissions	7,650	–	7,650
Gifts and grants	7,280	7,681	14,961
Memberships	4,348	–	4,348
City & County of Denver	1,781	3,493	5,274
Gift shop and food services	1,796	–	1,796
Program	1,174	–	1,174
Other	346	15	361
<b>TOTAL support and revenue</b>	<b>32,021</b>	<b>11,189</b>	<b>43,210</b>
<b>EXPENDITURES</b>			
<b>Program Activities</b>			
Exhibits/Visitor Experience	4,135	–	4,135
Physical Plant	5,387	27,759	33,146
Admissions	3,092	–	3,092
Collections and Research	3,527	676	4,203
Education	3,527	574	4,101
<b>TOTAL program activities</b>	<b>19,668</b>	<b>29,009</b>	<b>48,677</b>
<b>Supporting Activities</b>			
General and Administration	6,187	451	6,638
Marketing	1,589	–	1,589
Fundraising	1,575	73	1,648
Membership	1,022	–	1,022
<b>TOTAL supporting activities</b>	<b>10,373</b>	<b>524</b>	<b>10,897</b>
Distributions to DMNS Foundation	1,003	–	1,003
<b>TOTAL expenditures</b>	<b>31,046</b>	<b>29,535</b>	<b>60,581</b>
Change in Net Assets from Operations*	976	(18,345)	17,369

\*Excludes DMNS Foundation operating results

## 2013 SUPPORT AND REVENUE (ALL MUSEUM)



## 2013 EXPENDITURES (ALL MUSEUM)



## 2013 DONORS

The Denver Museum of Nature & Science expresses its deepest gratitude to the individuals, foundations, government agencies, corporations, and businesses that supported the Museum in 2013. Your gifts benefit our community by sustaining education programs for all ages, conservation of artifacts and specimens, significant scientific research, and first-class permanent and temporary exhibitions.

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Museum After Dark 2013 was out of this world as more than 500 guests enjoyed the theme “Across the Universe” amid a setting of constellations and planets. The event raised close to \$900,000 for educational programming. Museum After Dark was sponsored by event chairs John and Ginny Freyer; Land Title Guarantee Company; Henry and Lorie Gordon; and CH2M Hill.

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President and CEO George Sparks with Ginny and John Freyer, 2013 chairs of the annual gala Museum After Dark.

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The Young Professionals Committee at Museum After Dark, pictured back row from left: Jane Pahl, Jeff Whitney, Emily Shupe Talley, Haley Maduff, Rick Talley, Jennifer Hohensee Skeen, and Justin Samuel; and front: Ross White, Ben McConahey, Jennifer Morrison, Matt Rasmusson, and Tiffany Talley.

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Names of Museum authors appear in bold. These are peer-reviewed publications. For more information about the Museum's science research, visit [www.dmns.org/science](http://www.dmns.org/science).

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